

ANNUAL REPORT FY2018

TOUCHING HEARTS, CHANGING LIVES



Doing Good in our Communities, as the Social Service Arm of City Harvest Church.

### ABOUT US

"Therefore, as we have opportunity, let us do good to all people, especially to those who belong to the family of believers." Galatians 6:10

To do good to all people, with every opportunity given to us.

This is why City Harvest Community Services Association (CHCSA) exists. CHCSA was founded in 1997 as a society and gained charity (IPC) status in 2000. Following the vision and mission of CHCSA, "Doing Good in our Communities, as the Social Service Arm of City Harvest Church."

There are four people groups which CHCSA purposed to serve, regardless of their race or religion:



Elderly



Youth



Families facing transitional challenges



Individuals coping with chronic diseases

We do this by partnering with various organisations and community stakeholders, because while it is good to do good, it's great to do it together.

### CORPORATE INFORMATION

IPC000181 (IPC Effective Date: 21 January 2019 to 20 January 2020)
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1 January 2018 - 31 December 2018
Fiducia LLP
12 Pine Close #01-85 Singapore 391012

### EXECUTIVE DIRECTOR'S MESSAGE

# 2018 was a year of change and growth.

The renovation of the House of Joy led to an increase in outreach as well as the introduction of new programmes, such as Silver YOLO Crossfit, a unique fitness programme for the elderly that was featured in The Straits Times on 25th January 2019.

A family-themed event, The Good Carnival, was also produced for the first time by CHCSA, at Suntec Convention Centre on 24th and 25th of February 2019. The two-day carnival served to create memories for some 1200 families.

In a move to strengthen the youth portfolio of CHCSA, City College and Higher were brought under CHCSA's wing. Since 2002, City College (f.k.a. City Harvest Education Centre) had provided effective alternative education pathways for Singapore youths to attain their GCE 'N' and 'O' level certifications, enabling them to progress to tertiary education. This work has served more than 1,000 youths and birthed many inspirational stories that have been chronicled in maintream media. City College is currently producing digital curriculum to allow its brand of good teaching to reach more.

Higher is a community of youth volunteers. This community creates and produces fun and engaging events to inspire youths and provide platforms for them to develop leadership skills and a spirit of volunteerism. Led by Wayne Choong, a pastoral worker in City Harvest



Church and his brother Lionel, an entrepreneur and fitness professional, Higher's team of volunteers produce two flagship events every year: Carpark King and Come Play Play, with a total outreach of over 1,000 youths yearly.

A study on the patterns of volunteerism in our centre shows a transition of regular volunteering for CHCSA's services to eventbased volunteering due to lifestyle demands. Conversely, there has been an increase in event-based volunteering. Tapping on this trend, we will increase the number of events that volunteers can involved themselves in, in 2019.

Last year, the agency also saw an increase in donors and donations. This made possible our plans to expand the range and depth of our services. Thank you once again for not just cheering us on, but for coming on this journey with us to do good in our communities. South East CDC National Day Observance 2018 held at House of Joy with Mayor Dr Mohamad Maliki Bin Osman, Vice President of CHCSA; Mr Allan Ong and Executive Director; Mr Kenny Low.

### MANAGEMENT COMMITTEE & SUB COMMITTEES

#### CHCSA MANAGEMENT BOARD 2018/2019

				MARCH 2019
Poh Chin Eileen	$\otimes$	$\bigotimes$	$\bigotimes$	$\bigotimes$
Chi Jian Allan	$\bigotimes$	$\bigotimes$		$\bigotimes$
my Choy Wai Keong			$\bigotimes$	
Ling Lee Karen	$\otimes$	$\bigotimes$	$\bigotimes$	
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	my Choy Wai Keong Ling Lee Karen ng Chin Loong Vincen Ioon Hian Daniel Chern Nee Sherie Lee San Theresa	my Choy Wai Keong Ling Lee Karen	my Choy Wai Keong Ling Lee Karen	my Choy Wai KeongImage: Compare the second seco

#### 2018/2019 SUB-COMMITTEES

AUDIT COMMITTEE CHAIRMAN MEMBERS Lim Joon Hian Daniel Jeremy Choy Lynn Tan Ruth Yong	FINANCE         COMMITTEE         CHAIRMAN       Allan Ong         MEMBER       Nick Liew	PROGRAMMES & SERVICES COMMITTEE CHAIRMAN MEMBERS Allan Ong Kenny Low Tammy Lim Fang Xin Wei Joann Leong Jeanne Tan
FUND RAISING COMMITTEECHAIRMAN MEMBERSTheresa Tan Wong Kon How Karen Fong Julie Goh Cindy Koh	APPOINTMENT & NOMINATION COMMITTEE CHAIRMAN   Eileen Toh MEMBERS   Theresa Tan Sherie Ng	HUMAN RESOURCE COMMITTEE CHAIRMAN MEMBERS Eileen Toh Janelle Tan

\*Our Board President Ms Eileen Toh will be serving her 13th term this current year as she wants to ensure development of the new board members and also to preserve our partnership with City Harvest Church.

### ELDERCARE SERVICES

"Don't correct an older man. Encourage him, as you would your own father... and treat older women as you would your own mother."

1 Tim 5:1-2 CEV

Singapore was built on the hard work and sacrifice of generations past. Our culture for most part encourages filial piety and caring for our elderly within the family.

But for a sector of the population that is ageing without support—they may be single and have no family, or they may be apart or estranged from their children—daily living presents a range of challenges, from practical matters such as going to the doctor and having regular meals to loneliness and depression.

Singapore is an ageing population. While the country has and continues to put together measures to support this development, it is also a community's responsibility to ensure that our elderly now and in the future have the opportunity and support to age well. Studies show that staying connected to family and friends is one of the key factors contributing to the quality of life of our seniors. Our work for the elderly aims to secure this connection.

Partnering with South East Community Development Council, our Community Outreach Programme for the Elderly (COPE) teams combed through 21 blocks in Mountbatten area and 12 blocks in Toa Payoh area, identifying a total of 337 and 154 vulnerable elderly respectively.

With the help of more than 521 volunteers, we made at least 4 visits to the elderly throughout the year and organised a total of 18 events. These events see a total attendance of 1,655 in 2018.





#### COMMUNITY OUTREACH PROGRAMME FOR THE ELDERLY (COPE) TEAM



### HOUSE OF JOY (HOJ) CENTRE



CHCSA believes in a two-prong approach to engaging and helping our seniors. While our COPE team reaches out to the elderly at their homes, our House Of Joy Centre at Pine Close organises regular programmes to facilitate social bonding and development. Our innovative programmes are designed to engage and challenge our seniors mentally, physically and socially.

We believe that elderly persons are capable of so much more than the stereotype dictates. All they need is the opportunity to learn and the encouragement to try. From CrossFit to cross-country cycling, House of Joy provides the platform for our seniors to be their best selves!



### **HIP-HOP GRANNY** HITS UP CROSSFIT

#### Yeoh, 82, will also take part in a CrossFit charity event to raise funds for at-risk youths

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Earlier this year, grandmother of five and a member of our CrossFit program, Mdm Yeoh Kim Bee was featured in The Straits Time for taking part in a CrossFit charity event to raise funds for at-risk youths from Singapore Children's Society!

### SERVICES FOR THE FAMILIES

"Family is not an important thing. It's everything." - Michael J Fox

Family is where we get our greatest joy and family is also where we may encounter our worst circumstances.

No family is perfect, but with the support of a good community, every family can get the help it needs to tide over tough times.

CHCSA works to provide practical support for families encountering transitional challenges, such as the sudden retrenchment of the sole breadwinner, or a child being suddenly diagnosed with an illness that requires prolonged hospitalisation.

These are scenarios which we don't wish, hope or plan for, but they happen. When they do, CHCSA is there to counsel, provide referrals and interim financial support to these families to help them walk through such dark periods.

In 2018, CHCSA supported 144 families and helped them through referral to state resources, counselling and providing financial support or groceries.







#### THE GOOD CARNIVAL

In the month of February, we held The Good Carnival at Suntec Convention Centre to encourage families and friends to play together, have fun and bond. With the help of 46 volunteers, we reached 5,072 people.

#### FAMILY SERVICES



**45** Clients Information and referral services



**93** Casework and counselling services



50 Clients Welfare assistance

**8** Families DeliveRED programme

#### THE GOOD CARNIVAL



### MS CARE

Multiple sclerosis (MS) is a rare, degenerative condition that affects an estimated number of slightly more than 100 people in Singapore. MS patients endure a wide range of symptoms from fatigue and vision problems to mobility issues and muscle spasms. MS Care was started to support this demographic and its caregivers.

With a team of 17 volunteers, we organised 4 events in 2018 and reached a total of 49 individuals. These events aimed to empower MS patients with skills and knowledge and to support them and their caregivers through friendship.





15 MS Care volunteers

4 MS Care

events



49 Individuals reached





### FIRST HAND

HIV/Aids is a very lonely disease, one that remains, sadly, highly stigmatised.

First Hand was set up to show love and kindness to this marginalised sector of society.

In 2018, a total of 22 visits conducted by CHCSA with a dedicated team of 18 volunteers was made to the CDC to befriend the patients and provide touch and music therapy. A total of 157 patients were reached.









22 CDC wards visits

157 Patients reached

### YOUTH (CITY COLLEGE)

### "An investment in knowledge pays the best dividends" - Benjamin Franklin

In 2002, City College was founded with the intention of providing a second chance to private candidates taking Singapore's national GCE examinations. These private candidates were underperforming at the exams, compared to their government school peers. A closer look revealed that these were a mixture of premature school leavers, repeat students or students who were looking for wider choices to attain tertiary education. City College exists to provide such support for these private candidates.

There were a total of 67 students enrolled in 2018.





#### A TESTIMONY FROM OUR STUDENT

Our student from the 2018 cohort taking the preparatory course for GCE O-Levels, Danial Syaiful Syodai Bin Nuruddin Moriya, shares his experience:

'Through my journey in City College, I've learnt a lot in school. After my completion of my 'O' Levels, I'm looking forward to move on to Polytechnic and pursue a Diploma in Cybersecurity and Digital Forensics. By acquiring this knowledge, I can help keep people's information safe—it is quite rewarding to be able to do my part in helping the society. Also, my dad is my inspiration as he is currently in a similar industry and I would like to follow in his footsteps.'

Danial is currently enrolled in the Diploma in Common ICT programme at Temasek Polytechnic.



### YOUTH (HIGHER)

The future of our society lies in the hands of our youth. To impact youths is to impact the future. In this ever-changing world, there is an increasing need to engage youths at risk, to reintegrate them back into society and to expose them with opportunities to be equipped with the skills of Confidence, Resilience and Creativity at the same time. Therefore, HIGHER - a group of young people who desire to impact youths through novel, bold and definitely fun ways, was founded.

To raise a generation of youths who are inspired, educated and empowered to change the narratives of their lives, the 4-step HIGHER Growth Track was conceived.



#### STEP 1: EXPERIENCE HOPE

In November, HIGHER Growth Track was launched with "Carpark King", a multi-level, multi-dimensional experience where youths raced through 11 floors of the carpark at Shaw Tower. Through this event, we managed to reach out to a total of 651 youth participants with the help of 114 volunteers.



#### STEP 2: FIND COMMUNITY

Following these experiences, youths are offered a platform to find a community. This is a befriender's programme where youths are placed into small interest-based groups with consistent and committed programmes to give them the right kind of association and affiliation with others.



#### STEP 3: DISCOVER PURPOSE

Youths then embark on an educational series, where life skills such as leadership, resilience and creativity are instilled. This is our concerted effort to train and educate youths, to equip and prepare them for their future.



#### STEP 4: MAKE A DIFFERENCE

The intended outcome of the HIGHER Growth Track is to nurture future leaders and volunteers. We believe that leaders are servants and servant-leadership is the primary way to go. These youths will eventually become the volunteers who run future events, repeating the 4-step process.



### VOLUNTEERISM











'In a paper published by Harvard Health, the authors noted that volunteers benefit from something called the "happiness effect." It turns out that weekly volunteering leads to happiness levels comparable to that of a life- changing salary boost.'

- 'Volunteering: A Formula For Help And Happiness' (fobres.com)

Over the years, Singapore has achieved top ranks in the world in the area of per capita income, infrastructure and connectivity, but nothing unlocks 'happiness' the same way volunteering does.

CHCSA purposes to champion, facilitate and develop effective and enriching volunteerism.





750 Total volunteers



302 New volunteers



**65** Core volunteers

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12 Training sessions conducted

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### COMMUNITY PROJECT

In May 2016, we embarked on a community project to encourage City Harvest Church attendees to "Drink Coffee, Do Good". We set up a pop-up café which runs on weekends before and after church services. Patrons pay what they want for each cup of coffee, and funds raised go to helping the beneficiaries of CHCSA, primarily families in need.

In 2018, with the help of 30 volunteer baristas, a total of 3,251 cups were sold and more than \$14,500 was raised.







**30** Volunteer baristas



**3,251** Cups sold



**\$14,500** Amount raised



### GOVERNANCE



#### BOARD MEETINGS



#### DISCLOSURE AND TRANSPARENCY



### HUMAN RESOURCE MANAGEMENT

The Board is supported by five working committees. They have the authority to examine issues related to their portfolio and report back to the Board on their findings and recommendations. There were one Annual General Meeting and three board meetings over the period of January to December 2018. CHCSA's annual financial statements are prepared in accordance with the provisions of the Societies Act (Chapter 311), Charities Act (Chapter 37) and the Charities Accounting Standards. The performance appraisal exercise for staff members was completed in early December 2018. The remuneration committee reviewed the performance, salary structure and guidelines in December 2018. The annual remuneration for each of the top three key executives in CHCSA remains within the \$100,000 salary band.

#### CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

ENDED 31 DECEMBER 2018		UNRESTRICTED FUND	RESTRICTED FUNDS		01.01.2018 TO
GROUP	NOTE	Accumulated Fund S\$	Care and Share Fund S\$	MS Care Fund S\$	31.12.2018 TOTAL FUNDS S\$
INCOME ACTIVITIES FROM GENERATING FUNDS					
Voluntary income - Care and share grant - Donations - Tax exempt - Donations - Non-tax exempt - General receipts - Grants and funding Activities for generating funds - Registration and laboratory fees		0 659,765 501,166 15,980 11,998 2,400	497,021 0 14,661 0 0	0 0 0 0 0	497,021 659,765 515,827 15,980 11,998 2,400
OTHER INCOME Gain on bargain purchase of investment in subsidiary	10	<b>1,191,309</b> 146,775	<b>511,682</b>	<b>0</b>	<b>1,702,991</b> 146,775
Miscellaneous income TOTAL INCOME		40,335 187,110 <b>1,378,419</b>	0 0 511,682	0	40,335 187,110 <b>1,890,101</b>
LESS: EXPENDITURES		1,570,417	511,002	0	1,070,101
COST OF CHARITABLE ACTIVITIES Programme expenses - Casework - COPE - Elderly services - HIV care - MS care - Volunteer management - Youth services - Care and share project - Higher		84,922 58,681 219,542 3,935 0 82,546 8 0 14,995	31,744 7,729 36,367 0 6,819 0 125,876 0	0 0 5,467 0 0 0 0	116,666 66,410 255,909 3,935 5,467 89,365 8 125,876 14,995
Fund-raising trading: Direct and other costs - Contractual services - CPF and SDL charges - Laboratory supplies - Salaries and related costs - Others	4	13,408 19,927 1,696 118,154 1,452 <b>619,266</b>	0 0 0 208,535	0 0 0 0 5,467	13,408 19,927 1,696 118,154 1,452 <b>833,268</b>
GOVERNANCE AND ADMINISTRATIVE COSTS Accessories and supplies Accounting fees Advertising and promotions Audit fees Bad debts expense Consultancy and professional charges Courier and postages Data and communications Depreciation of property, plant and equipment Expenditure – computers Event expense Food and refreshments General expense Insurance License Office supplies Printing, publicity and stationeries Rentals Rental of equipment Staff salaries and bonuses Staff CPF, SDL and levy Staff welfare Subscriptions Telecommunications Transport Travelling expense Utilities Volunteer training Welfare Others	9	3,002 25,170 854 19,206 5,924 10,391 356 1,647 6,335 40 1,827 1,063 1,355 11,027 709 691 2,636 58,476 6,458 195,940 31,174 13,669 0 9,022 172 0 3,381 0 7,224 5,829 <b>423,578</b>	84 0 4,778 0 0 9,278 0 2,140 70,468 8,799 0 2,030 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,086 25,170 5,632 19,206 5,924 19,669 356 3,787 76,803 1,827 3,093 1,355 11,027 709 691 3,139 59,160 6,458 195,940 31,174 35,733 160 9,022 185 1,360 3,381 3,045 7,224 5,841
Finance charges Bank charges Credit card charges		349 113	75	0	424 113
TOTAL EXPENDITURES NET INCOME / (EXPENDITURE) BEFORE TAX INCOME TAX EXPENSE NET INCOME / (EXPENDITURE) AFTER TAX TOTAL FUNDS BROUGHT FORWARD TOTAL FUNDS CARRIED FORWARD	6	462 1,043,306 335,113 4,972 330,141 1,465,124 1,795,265	75 334,028 177,654 0 177,654 (79,343) 98,311	0 5,467 (5,467) 0 (5,467) 9,606 4,139	537 1,382,80 507,300 4,972 502,328 1,395,387 1,897,715

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2018

	GROUP		ASSOCIATION	
	NOTE	2018 S\$	2018 \$\$	2017 S\$
ASSETS				
CURRENT ASSETS				
Cash and cash equivalents	7	1,691,499	1,532,713	1,158,70
Trade and other receivables	8	211,192	155,390	215,39
		1,902,691	1,688,103	1,374,104
NON-CURRENT ASSET				
Property, plant and equipment	9	187,368	177,361	115,47
Investment in subsidiary	10	0	0	
		187,368	177,361	115,47
TOTAL ASSETS		2,090,059	1,865,464	1,489,58
LIABILITIES CURRENT LIABILITIES				
Other payables	11	187,372	141,668	94,19
Current income tax liabilities	6	4,972	0	,
		192,344	141,668	94,19
NET ASSETS		1,897,715	1,723,796	1,395,38
FUNDS				
UNRESTRICTED FUND				
Accumulated general fund	12	1,795,265	1,627,106	1,465,12
RESTRICTED FUNDS				
Care and share fund	12	98,311	92,551	(79,343
MS care fund	12	4,139	4,139	9,60
		102,450	96,690	(69,737
TOTAL FUNDS		1,897,715	1,723,796	1,395,38

#### CONSOLIDATED STATEMENT OF CHANGES IN FUNDS FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

GROUP 2018	NOTE	BALANCE AT BEGINNING OF YEAR S\$	NET INCOME / (EXPENDITURE) FOR THE YEAR S\$	BALANCE AT END OF YEAR S\$
UNRESTRICTED FUND Accumulated general fund	12	1,465,124	330,141	1,795,265
RESTRICTED FUNDS Care and share fund	12	(79,343)	177,654	98,311
MS care fund	12	9,606 <b>1,395,387</b>	(5,467) <b>502,328</b>	4,139 <b>1,897,715</b>
IOTAL TONDS		1,373,307	302,320	1,077,713
ASSOCIATION 2018	NOTE	BALANCE AT BEGINNING OF YEAR S\$	NET INCOME / (EXPENDITURE) FOR THE YEAR S\$	BALANCE AT END OF YEAR S\$

UNRESTRICTED FUND				
Accumulated general fund	12	1,465,124	161,982	1,627,106
RESTRICTED FUNDS				
Care and share fund	12	(79,343)	171,894	92,551
MS care fund	12	9,606	(5,467)	4,139
TOTAL FUNDS		1,395,387	328,409	1,723,796

ASSOCIATION 2017	NOTE	BALANCE AT BEGINNING OF YEAR \$\$	NET INCOME / (EXPENDITURE) FOR THE YEAR S\$	BALANCE AT END OF YEAR S\$
UNRESTRICTED FUND				
Accumulated general fund	12	1,256,406	208,718	1,465,124
RESTRICTED FUNDS				
Care and share fund	12	126,477	(205,820)	(79,343)
MS care fund	12	13,514	(3,908)	9,606
TOTAL FUNDS		1,396,397	(1,010)	1,395,387



Transformational Change, One Life At A Time.

### CITY HARVEST COMMUNITY SERVICES ASSOCIATION

